



BOARD OF DIRECTORS MEETING

October 23, 2023

MINUTES

1. WELCOME

Present: Claire Carver-Dias, President David Bedford, Director-at-Large

Trevino Betty, Director-at-Large Karen Hacker, Director-at-Large

Ava Hill, Director-at-Large Patrick Kenny, Director-at-Large (virtual)

Greg Maychak, Director-at-Large (virtual) Myles Spencer, Director-at-Large Robert Law, Athlete Representative Carlene Variyan, Appointed Director

Pick Powers Doct President Pruse Pohertson CCEVA

Guests: Rick Powers, Past President Bruce Robertson, CGF VP

Monique Allain, Chair HPAC

Staff: Brian MacPherson, CEO Kelly Laframboise, Recorder

Regrets: Keith Gillam, Treasurer

Linda Cuthbert, CGF Sport Cttee Nicole Forrester, CGF Athlete Council

The meeting was called to order at 10:05am (EST) with quorum, everyone was welcomed, and a Land Acknowledgement conducted.

2. APPROVAL OF AGENDA

Motion moved by Myles Spencer; seconded by David Bedford

"That the agenda be approved as distributed."

CARRIED.

3. CONSENT AGENDA

Motion moved by Ava Hill; seconded by Karen Hacker

"There being no objections, the consent agenda was unanimously approved. The consent agenda included the following resolutions: 3.1 June 7, 2023, Board of Directors meeting minutes, 3.2 Compliance Certificate.

CARRIED.

4. REPORTS

4.1 CGF Update

A brief update was provided noting the bulk of CGF's work of late, is the preparations for the General Assembly and the fallout of the withdrawal of Victoria (AUS) from hosting the 2026 Commonwealth Games and Alberta's 2030 Commonwealth Games exploration.

- CGF received a settlement of AUS\$380m from Victoria (AUS), some of which would go to an alternative 2026 Commonwealth Games host.
- CGF is encouraging Australia to come up with another host city/region.





- CGF is in discussions with other cities/countries who have previously expressed an interest in hosting to see if there could be any possibilities for 2026.
- Not much information has been distributed, the CGF is hopeful to provide an update on the 2026 Commonwealth Games situation at CGF's 2023 General Assembly.
- The CGF contracted Portas to obtain thoughts and ideas for the Commonwealth Games moving forward. This report has been tabled with the CGF Executive Board.
- Further consultations will take place with CGAs during a workshop at the General Assembly.

4.2 CSC 2023 Annual Report – Q&A

An opportunity was provided post AGM for any further comments or questions. There were none.

5. FINANCES

An update on CSC's 4-year financial overview and forecast was provided. CSC has \$5m of expenses in a quadrennial and receives \$4m of revenue, leaving a shortfall of \$1m. This shortfall is made up by a combination the Team Canada program pay-to-compete fee, additional government and/or Games Organizing Committee contributions and/or from CSC's \$1.5m Reserve Fund. CSC's current financial state is the same as 12 years ago, noting that all things equal CSC programs & services could remain as is for the next 12 years.

Proposed 2023-24 budget changes were presented bringing the approved deficit for 2023-24 from \$129k to \$121k.

Motion moved by Rob Law; seconded by David Bedford

"That the budget revisions be approved as presented, bringing the approved deficit to \$121k." **CARRIED.**

A couple questions/comments followed:

- The interest free, government backed \$500K loan to AB2030 has been repaid to CSC and invested in GICs at 5%.
- The Alberta Government ceased exploring a AB2030 Bid in part due to Victoria (AUS) withdrawing from hosting the 2026 CWGs. CSC will submit a request to the CGF for reimbursement of costs related to the AB2030 Bid.

6. BUSINESS

6.1 Policy Removal – Crisis Management Policy

On behalf of the Governance Advisory Committee, Myles explained that the policy is now outdated and redundant. The Governance Advisory Committee recommends deleting policy. For the rare occasion when there is a gap, staff can refer to the President and create an ad hoc committee at that time.

Motion moved by Myles Spencer; seconded by Trevino Betty

"That the Crisis Management Policy be removed from the list of active CSC Governance Policies.

CARRIED.



6.2 CWGs Bidding & Hosting Update

6.2.1 Current Bidding in Canada

An update on CWGs Bidding in Canada was provided:

- Alberta Government pulled out of exploring a 2030 CWGs Bid, citing; 2026 CWGs hosting withdrawal by Victoria (AUS), lack of time to develop a 2030 CWGs Bid and the proposed 2030 CWGs Budget being too much for taxpayers to bear.
- Other Canadian Cities looking for information include Winnipeg, Ottawa, Quebec City, Niagara Region and Durham Region. These municipalities have been asked to hold until CGF provides clarity on the future direction and model of the Commonwealth Games.

6.2.2 "(Re)imagined Commonwealth Games"

CSC's Bid & Hosting Committee developed a discussion paper with thoughts and ideas for the future of the Commonwealth Games. Minor revisions were suggested. The discussion paper will be submitted to the CGF.

6.3 CSC Future Options Exercise

The Board was divided into 2 groups to brainstorm on future options for CSC, assuming there will be Games, but not hosted in Canada before 2030. It became clear that there was still too much information unknown at this time to make informed decisions. It was agreed that in order to thoroughly explore potential future options, CSC would benefit from financial modelling of the each scenario.

6.4 CSC Strategic Plan - Plan for Planning

A multiphase plan for planning was presented. Discussion ensued about; acquiring reliable data from CSC Members, need for 1:1 meetings with stakeholders and clarity on future funding.

6.5 CGF Elections; R. Powers Vice-President Candidate – Election Strategy/Tactics

Rick Powers is CSC's candidate for 1 of 3 positions CGF VP positions, at least 1 of which must be of another gender. Rick is 1 of 5 men and 2 women candidates for VP. Rick's election strategy/tactics to date include; creation and distribution a Campaign Leaflet, talking with several voting delegates and "influencers", and development of a Speech at the General Assembly. The Board wished Rick good luck!

7. OTHER

7.1 Risk Registry Review

A few risks identified as "high" were discussed and actions included: under "loss of major source of funding," an additional mitigating action to secure support from Own The Podium was added, under the financial section an additional mitigating action, financial modelling, was added and the risk of no Commonwealth Games in the future was identified.

8. IN-CAMERA SESSION

The Board of Directors conducted a regularly scheduled in-camera session. Guests are not required to stay.

9. ADJOURNMENT

There being no further questions, comments or concerns, the meeting was adjourned.



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December 14, 2023

Claire Carver-Dias, President Date: