



**COMMONWEALTH GAMES ASSOCIATION OF CANADA
ANNUAL MEETING**

HILTON MISSISSAUGA/MEADOWVALE

**SEPTEMBER 29, 2018
1:30PM to 5:00PM**

APPROVED MINUTES

1. Welcome / Roll Call

CGC President, Richard Powers, welcomed everyone to the 2018 Annual General Meeting. Special thanks provided to Sport Canada Pierre Thibault. Kelly conducted Roll Call upon sign in and ballot collection. The results are as follows:

PRESENT:

Board of Directors:

Rick Powers, President
Keith Gillam, Treasurer
Claire Carver-Dias, Director
Martha Deacon, Director
Simon Farbrother, Director
Karen Hacker, Director
Graham Smith, Director
Nicole Forrester, Athlete Representative

Individual Members:

Holly Abraham
Bill Dowbiggin
Tanya Heimlich-Ng Yuen
Ralph Hutton
Bob Johnston
Rebecca Khoury
Adrien Landry
Rene Leblanc
Mikaela Martin
Greg Maychak
Tracy McMurray
Janet Nutter
Wayne Parro
Sabrina Razack
Stephen Symons

Member Organizations

Athletics – Bill MacMackin
Badminton Canada – Martha Deacon
Beach Volleyball – Ed Drakich
Bowls Canada – Ian Howard
Diving – Scott Stevenson
Field Hockey – Ann Doggett
Rugby Canada – Dianne Hilliard

Swimming Canada – Graham Smith
Wrestling Canada – Tamara Medwidsky

AthletesCAN – Trevino Betty
CAAWS – Allison Sandmeyer-Graves
Coaching Assoc. of Canada – Wayne Parro

CGC Staff

Brian MacPherson, CEO
Kelly Laframboise, Manager, Programs & Operations (Recorder)
Chris Taylor, Administrative Assistant
David King, SportWORKS Manager
Arlene Lebovic, ED CG Foundation of Canada

Guests / Nominees

Bruce Robertson, CGF Representative
Linda Cuthbert, CGF Representative
Pierre Thibault, Sport Canada
Riley McCormick, Athlete's Council
Helen Manning (Athletics)
Florence Rousseau, Laura Deyell, Myles Spencer, Alastair Ferguson, Samantha Rogers, Andi Barnaba, Chad Murray, Ella Mawdsley
Jake Rondot, Janet Lawson, Sara Marshall, Shauna Bookal, Tristian Reid

REGRETS:

Individual Members

Alicia Renoirte

Member Organizations

Basketball, Boxing, Cycling, Gymnastics, Netball, Rugby 7's, Shooting, Squash, Table Tennis, Triathlon, Weightlifting

2. Approval of Agenda

MOTION: **Moved by:** Holly Abraham **Seconded by:** Bill Dowbiggin

“That the agenda be approved as circulated.”

CARRIED

3. Approval of September 28, 2017 Annual General Meeting Minutes

MOTION: **Moved by:** Graham Smith **Seconded by:** Ralph Hutton

“That the Minutes of the September 28, 2017 Annual General Meeting be approved as circulated.”

CARRIED

4. Past Highlights / Future Plans

Selected CGC Committee Chairs presented highlights of CGC’s programs and activities over the 2014-2018 quadrennial.

High Performance Advisory Committee:

- Two years of the Commonwealth Cup distributing \$72,500 to athletes and coaches
- Two successful Youth Games (2015) in Samoa; (2017) in Bahamas
- Very successful Commonwealth Games (2018) Gold Coast, Australia placing 3rd in the medal count with 82 medals (15, Gold, 40 Silver, 27 Bronze)
 - Team Canada comprised 52% female, winning 50 of 82 medals and 14 of 15 Gold medals
 - Third consecutive Games for Canada to have female Chef de Mission
 - Record number 21 para-athletes winning 7 medals
 - Largest Canadian broadcast of Commonwealth Games to date (DAZN & CBC)
 - Allocated Coaching & Sport Science grants to 8 NSOs, totaling \$45K
 - 83 Athletes were Pay-to-Play due to CGC Finances
 - New Program initiated by the CGF but lead by Canadians (Sheilagh Croxon, Sheila Robertson and Bruce Robertson) was the Women Coaching Internship Program (WCIP). Team Canada had three (3) Coaches participate in the program (Jill Perry (Boxing), Tina Hoeben (Swimming) and Martine Dugrenier (Wrestling))
- Thank you to Claire Carver-Dias, Dave Bedford, Brian MacPherson, Kelly Laframboise & Chris Taylor for their tireless efforts with all the planning and implementation that goes into Team Canada Missions.

SportWORKS:

- **Now Celebrating 25 years**, having deployed over 200 SportWORKS Officers, Created or enhanced 125 Sport for Development/Sport Development projects in 30 Commonwealth Countries and empowered over 2 million youth!
- Current projects include
 - developing grassroots & national team rugby players in Turks & Caicos;
 - implementing Canada’s LTAD in national sport systems in Botswana;
 - teaching leadership skills through sport to youth in Swaziland.
- Current Funding Partner is the Queen Elizabeth Scholars Initiative through Brock University (40 students and counting) and Mount Royal University.

FINANCE:

- Through substantial cost cutting & limited success in new generation, CGC has significantly reduced the Reserve Fund “burn rate” from \$1M/Year in the 2011 Quad, to an average of about \$250K/year in 2015 and 2019 Quads; however, CGC is still “burning” through the Reserve Fund.
- If finances remain the same for the 2023 Quad, CGC will need to continue to charge a Team Canada “pay-to-play” fee for the 2022 CWGs.
- If finances remain the same beyond the 2023 Quad, CGC will - shut down SportWORKS, reduce to 1 FTE staff position and charge a “pay-to-play” fee of \$4k – 5K for every athlete & coach on Team Canada 2026.

GOVERNMENT RELATIONS CAMPAIGN:

- CGC started a Government Relations Campaign in the Fall of 2017. The goal is to secure an additional, temporary \$800K /year in federal government funding and support for bidding & hosting the 2030 CWGs. For perspective, prior to 2010/11 CGC used to receive about \$1.4M / year in Federal Government funding.
- Campaign strategies were: “Be seen be heard” at every opportunity, cultivate & engage political “champions” & capitalize on the 2018 CWGs and CHOGM 2018
- Campaign tactics supporting the Strategies include:
 - Sending an Appeal Letter to the 114 MPs & Senators who are Members of the Commonwealth Parliamentarian Association;
 - Meetings with key MPs & Senators (16 to date) and key portfolio offices - Prime Ministers Office, Finance Minister Office & Sport Minister’s Office;
 - Funding Submissions to Global Affairs Canada, Indigenous & Northern Affairs and the Finance Committee;
 - Use Events as message “platforms” - 2018 CWGs, CHOGM 2018 and a Team Canada 2018 Reception on Parliament Hill and targeted Government Workgroup Participation – Sport Funding & Accountability Framework (SFAF) for Multi-sport Organizations (MSOs) Review and High Performance Sport Strategy Review.
- Underlying the tactics is an emphasis on CGC being the only Canadian sport organization able to contribute to Canada’s leadership & role in an international, multilateral political organization – The Commonwealth!
- CGC’s External Representation Committee oversees the Campaign activities with the assistance of a public affairs firm - SUMMA Strategies.
- CGC has invested about \$90K and countless time & effort. The Campaign is still ongoing.
- Only time will tell whether or not the Campaign will achieve its Goal, but it is interesting to note that 7 of the 23 multi-sport organizations the Federal Government supports, received their funding through direct political intervention.

BID AND HOSTING:

- The Goal is to secure the rights to host CWG’s in 2030, the centennial anniversary of the Games.
- We know, and as COC & CPC have demonstrated, hosting Games is a great way to achieve long-term, financial stability. Canada has not hosted the CWG’s since 1994. There are three **Key Requirements** to securing the Hosting Rights:
 1. Canadian Candidate City Selection Process - CGC, in consultation with CGF & Sport Canada, have developed a domestic bid process that is open and competitive. This

process commences in November, with the aim of selecting Canada's Candidate City by mid 2020.

2. Governments' support, as you heard, CGC has started a Federal Government Relations Campaign that includes socialising & garnering political support for Canada hosting the 2030 CWGs. CGC will start the same socializing with regions & municipalities through the Candidate City selection process. CGC, together with the Federal Government and interested Municipal governments, will approach applicable Provincial governments.
3. CGF & CGF Members approval: At the 2018 CWGs, CGC made known to the CGF Leadership & Members, our desire to bring the 100th anniversary CWGs back home to where they started – Canada! CGC formally requested a “first and uncontested” right to submit a Bid. The strategy behind this tactic was to encourage any Commonwealth Association thinking about a 2030 bid, to focus on 2026 or 2034 instead. If the environment is favourable, and with a strong Canadian Candidate City in hand, we plan to submit a Bid for the CGF Members' consideration at the General Assembly in 2020.

- CGC is determined to get out in front of this and be strategic while recognizing the many moving parts that require agility. With the commitment of staff and the extensive expertise of the committee members, CGC is determined to win these Games of 2030.

5. Approval of the Audited Financial Statements

Keith Gillam, CGC Treasurer, provided brief commentary and reported on CGC's Financial Statements.

MOTION: **Moved by:** Keith Gillam **Seconded by:** Adrien Landry

“That the Audited Financial Statements to March 31, 2018 be approved as distributed.”

CARRIED

6. Appointment of Auditors

MOTION: **Moved by:** Keith Gillam **Seconded by:** Greg Maychak

“That Ouseley Hanvey Clipsham Deep, LLP be appointed as the Auditors for the fiscal year 2018/2019.”

CARRIED

7. Notice of Motions

None

8. Elections

MOTION: **Moved by:** Wayne Parro **Seconded by:** Holly Abraham

“That Bruce Robertson and Arlene Lebovic be appointed as scrutineers.”

CARRIED

COMMONWEALTH GAMES CANADA
Alumni Committee Report 2016-2018

Chair: Janet Nutter

Members: Wayne Parro, Ralph Hutton, Sabrina Razack

Staff: Kelly Laframboise, Chris Taylor

Key Activities:

Over the past 2 years the committee has been involved in recruiting, engaging and providing alumni opportunities to be involved with CGC.

Through the newsletter which is published & emailed 2 times per year we are able to contact all alumni in the data system.

Following the AGM held in Edmonton, with an alumni reception, we were able to get the Alberta chapter up and running. This is headed up by Liz Carruthers-Tweddle, a diver who competed in the 1970 British Empire and Commonwealth Games. They hosted events around the Baton Relay in conjunction with an Edmonton Eskimo Football game.

Alumni across Canada were invited to participate in the Baton relay in Hamilton, Edmonton, Vancouver & Victoria as the baton made its way through Canada to the Gold Coast.

A trip to the 2018 Gold Coast games was a great prize to be awarded to any alumni in our data base. Kristine Wishart (sport/year) was the winner & lucky participant who attend the games.

Moving forward the committee hopes to engage more former athletes & will strive to have more active provincial chapters that will put on events in their area.

Respectfully submitted
Janet Nutter

COMMONWEALTH GAMES CANADA
Awards & Recognition Committee Report 2016-2018

Chair: Tracy McMurray

Members: Holly Abraham, Rene Leblanc, Alicia Renoirte and Dan Thompson

Staff: Kelly Laframboise

Key Activities:

I have had the pleasure of chairing the Awards and Recognition Committee over the past few years. Through this quadrennial, the committee has worked to rebuild an updated program that recognizes individuals and organizations that have contributed to the success of the Commonwealth Games movement in Canada and abroad. Achievements include:

- Setting a renewed cycle for the Canadian Commonwealth Sport Awards program
- Determining the selection criteria, opening the nominations process and making recommendations to the Board of Directors for Recognizing several award recipients:
 - 2016 - Volunteer Excellence Award of Merit: Margie Schuett (Calgary, AB)
 - 2016 - Sport Development Excellence SportWORKS Award: Jennifer Brown (Shoal Hr. NL) and Ryan Pelley (Whitby, ON)
 - 2016 - Partnership Excellence Outstanding Partner Award: PCL Constructors Inc. (Edmonton, AB)

 - 2017 - Partnership Excellence Outstanding Partner Award: Brock University (St. Catherines, ON)

 - 2018 - Sport Excellence Athlete Award: to be recognized at the 2018 AGM
 - 2018 - Sport Excellence Coach Award: to be recognized at the 2018 AGM

I would also like to thank the members of the committee Holly Abraham, Rene Leblanc, Alicia Renoirte and Dan Thompson and acknowledge Kelly Laframboise, Ryan Pelley, Chris Taylor, Brian McPherson and the CGC Board of Directors for their support.

Respectfully submitted
Tracy McMurray

COMMONWEALTH GAMES CANADA
Finance Committee Report 2018

Chair: Keith Gillam

Members: Jay Johnston, Rebecca Khoury

Staff: Brian MacPherson

Key Activities:

The Finance Committee is responsible for the oversight of policies and procedures in the financial administration of CGC. The way in which this is done is in part by staff and volunteers following the Financial Management Policy and Procedures. These policies govern direction, operation budgets, investment procedures, capital budgets, insurance adequacy, audited financial statements and the management decisions that arise therein, monthly financial and annual statements, compliance on remittances, annual budget and future forecast reviews and banking.

I am pleased to report that the Policy and Procedures have been carefully followed by staff and volunteers.

At our most recent Financial Committee meeting, we reviewed the Policy and can report that no changes were recommended. Also at that meeting our last Auditors letter to Management dated August 23, 2017 was reviewed and a minor recommendation was adopted surrounding bank reconciliations which is now implemented.

Risks that have financial implications within the risk register are reviewed and we have raised some risk levels now consistent with our knowledge of needs in the future.

Along with this report at the AGM, Statements and Budget Forecasts will be presented.

In conclusion, I would like to thank our capable staff who consistently strive for cost improvement over budget and succeed in this endeavor and thanks also to my fellow committee members Rebecca Khoury and Jay Johnston.

Respectfully Submitted,
Keith Gillam

Commonwealth Games Canada
Governance Advisory Committee Report 2014-2018

Chair: Graham Smith

Members: Tanya Heimlich-Ng Yuen, Brian Johnson, Adrien Landry, Dr. Stephen J. Symons

Staff Liaison: Kelly Laframboise

Key Activities:

In this past quadrennial, the committee revamped and updated the Code of Conduct Policy with regards to bullying, gifts/entertainment/benefits and whistleblower protection. With the Board's approval, this replaced the Anti-Harassment and Conflict of Interest Policies.

After extensive review of the COC Thomlinson Report, the Workplace Harassment and Discrimination Policy was overhauled including mandatory training and education for all employees, Board of Directors, Human Resources Committee Members and the Mission Staff.

Other policies that were reviewed and revised were: Volunteer Screening, Risk Management, In-Camera Meetings, Official Languages, Privacy Policy, and Procedure for Decision by Email.

The CGC Orientation for new Directors and Members was resurrected, updated and presented after the 2016 AGM.

The Risk Registry was reviewed and updated, where necessary, during each meeting of the committee.

The Committee Chair would like to thank the committee members and staff liaison for their insightful input, many hours of hard work, and respectful exchange during this past quadrennial.

**THE COMMONWEALTH GAMES ASSOCIATION OF CANADA INC.
L'ASSOCIATION CANADIENNE DES JEUX DU COMMONWEALTH INC.**

FINANCIAL STATEMENTS

MARCH 31, 2018

INDEPENDENT AUDITORS' REPORT

To the Members,
The Commonwealth Games Association of Canada Inc.
L'Association canadienne des Jeux du Commonwealth Inc.:

We have audited the accompanying financial statements of The Commonwealth Games Association of Canada Inc. - L'Association canadienne des Jeux du Commonwealth Inc., which comprise the statement of financial position as at March 31, 2018 and the statements of operations and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of The Commonwealth Games Association of Canada Inc. - L'Association canadienne des Jeux du Commonwealth Inc. as at March 31, 2018 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

OHCD LLP

OUSELEY HANVEY CLIPSHAM DEEP LLP
Licensed Public Accountants


Ottawa, Ontario
September 29, 2018


**THE COMMONWEALTH GAMES ASSOCIATION OF CANADA INC.
L'ASSOCIATION CANADIENNE DES JEUX DU COMMONWEALTH INC.**

STATEMENT OF FINANCIAL POSITION
AS AT MARCH 31, 2018

	2018	2017
CURRENT ASSETS		
Cash	\$ 41,942	\$ 485,899
Short-term investments (note 4)	819,388	1,353,497
Accounts receivable	130,818	33,358
Prepaid expenses	904,950	55,102
	<u>1,897,098</u>	<u>1,927,856</u>
DUE FROM RELATED PARTY (NOTE 5)	<u>55,050</u>	<u>48,660</u>
	<u>\$ 1,952,148</u>	<u>\$ 1,976,516</u>
CURRENT LIABILITIES		
Accounts payable	\$ 145,414	\$ 51,571
Deferred revenue (note 6)	540,970	50,000
	<u>686,384</u>	<u>101,571</u>
UNRESTRICTED NET ASSETS		
Balance - beginning of year	1,874,945	2,022,027
Net expense for the year	(609,181)	(147,082)
	<u>1,265,764</u>	<u>1,874,945</u>
	<u>\$ 1,952,148</u>	<u>\$ 1,976,516</u>

Approved on behalf of the Board:

Director 
Richard C. Powers, CGC President

Director 
Keith Gillam, CGC Finance Director

**THE COMMONWEALTH GAMES ASSOCIATION OF CANADA INC.
L'ASSOCIATION CANADIENNE DES JEUX DU COMMONWEALTH INC.**

STATEMENT OF OPERATIONS
FOR THE YEAR ENDED MARCH 31, 2018

	2018	2017
REVENUE		
Contributions		
Commonwealth Games Federation	\$ 88,990	\$ 56,577
Sport Canada	385,300	385,300
Sponsorship	207,070	181,500
National Sport Organization	67,640	-
Commonwealth Games Foundation	990	-
Interest	10,970	14,677
Other	12,167	5,152
	773,127	643,206
EXPENSE		
Sport excellence	735,150	220,299
Sport for development	6,992	2,242
Branding and communications	87,214	69,147
Marketing	4,093	1,790
National and international relations and hosting	86,700	12,688
Organizational effectiveness	462,159	484,122
	1,382,308	790,288
NET EXPENSE FOR THE YEAR	\$ (609,181)	\$ (147,082)

**THE COMMONWEALTH GAMES ASSOCIATION OF CANADA INC.
L'ASSOCIATION CANADIENNE DES JEUX DU COMMONWEALTH INC.**

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED MARCH 31, 2018

	2018	2017
OPERATING ACTIVITIES		
Net expense for the year	\$ (609,181)	\$ (147,082)
Net change in non cash working capital:		
Accounts receivable	(97,459)	6,621
Due from related party	(6,390)	(45,618)
Prepaid expenses	(849,849)	(3,929)
Accounts payable	93,843	(31,434)
Deferred revenues	490,970	(32,250)
	(978,066)	(253,692)
INVESTING ACTIVITIES		
Disposition of investments	534,109	440,378
CHANGE IN CASH FOR THE YEAR	(443,957)	186,686
Cash - beginning of year	485,899	299,213
CASH - END OF YEAR	\$ 41,942	\$ 485,899

**THE COMMONWEALTH GAMES ASSOCIATION OF CANADA INC.
L'ASSOCIATION CANADIENNE DES JEUX DU COMMONWEALTH INC.**

NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2018

1. PURPOSE OF THE ORGANIZATION

The Commonwealth Games Association of Canada Inc. (the "Association") strengthens sport within Canada and throughout the Commonwealth by participation in the Commonwealth Games and by using sport as a development tool.

The Association is incorporated without share capital under the laws of Canada and is designated as a Registered Canadian Amateur Athletic Association under the Income Tax Act.

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

a) Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. These estimates are reviewed annually and as adjustments become necessary, they are recorded in the financial statements in the period in which they become known.

b) Financial instruments

Financial instruments are initially recognized at fair value and are subsequently measured at cost, amortized cost or cost less appropriate allowances for impairment.

c) Capital assets

Capital assets are recorded at cost less accumulated amortization. Amortization is provided on the furniture and equipment on the straight line basis over 3 years.

d) Revenue recognition

The Association follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expense is incurred. Unrestricted contributions are recognized as revenue when they are received or can be reasonably estimated and collection is reasonably assured.

The Association records the value of donated materials and services when a fair value can be reasonably estimated and when the materials and services would normally be purchased by the Association.

**THE COMMONWEALTH GAMES ASSOCIATION OF CANADA INC.
L'ASSOCIATION CANADIENNE DES JEUX DU COMMONWEALTH INC.**

NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2018

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

e) Contributions

The contributions received from funders are subject to specific terms and conditions regarding the expenditure of the funds. The Association's accounting records are subject to audit by the funders to identify instances, if any, in which amounts charged against the contributions have not complied with the agreed terms and conditions and which, therefore, would be refundable to the funders. In the event that adjustments are requested, they would be recorded in the year in which the funders request the adjustments.

3. FINANCIAL INSTRUMENTS

Financial instruments of the Association consist of cash, investments, accounts receivable, due from related party and accounts payable.

Unless otherwise noted, it is management's opinion that the Association is not exposed to significant interest rate, currency, credit, liquidity or market risks arising from its financial instruments and the carrying amount of the financial instruments approximate their fair value.

4. SHORT-TERM INVESTMENTS

	2018	2017
RBC investment savings account	\$ 819,388	\$ 1,353,497

5. RELATED PARTY TRANSACTIONS

The Commonwealth Games Foundation of Canada Inc. (the "Foundation"), a related not-for-profit organization, raises funds to support the Association's activities.

The Association has an agreement with the Foundation under which the Association provides management and administrative services to the Foundation. During the year the Association billed the Foundation \$NIL (2017 - \$nil) for services provided and expense incurred under this agreement. Amounts due from the Foundation have no fixed terms of payment.

These transactions have been recorded at the exchange amount, which is the amount established and agreed to by the related parties.



**THE COMMONWEALTH GAMES ASSOCIATION OF CANADA INC.
L'ASSOCIATION CANADIENNE DES JEUX DU COMMONWEALTH INC.**

NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2018

6. DEFERRED REVENUE

Deferred revenue consists of amounts received prior to the year-end for events or programs that will be held in the future.

	2018	2017
Balance, beginning of year	\$ 50,000	\$ 82,250
Less: amount recognized as revenue in the year	-	(32,250)
Plus: amount received related to a following year	490,970	-
Balance, end of year	\$ 540,970	\$ 50,000

Deferred revenue balance consists of:

	2018	2017
Gold Coast 2018 Commonwealth Games Corp	\$ 448,673	\$ -
Sport Canada	50,000	50,000
Other (pay-to-play receipts)	42,297	-
	\$ 540,970	\$ 50,000

7. COMMITMENT

The Association has leased premises to May 2023 at approximately \$24,000 per annum.

**THE COMMONWEALTH GAMES ASSOCIATION OF CANADA INC.
L'ASSOCIATION CANADIENNE DES JEUX DU COMMONWEALTH INC.**

UNAUDITED SCHEDULE OF REVENUE AND EXPENSE BY SPORT CANADA BUDGET CATEGORY
FOR THE YEAR ENDED MARCH 31, 2018

	Revenue	Expense
Administration	\$ 35,500	\$ 44,262
Governance	3,000	9,971
Salaries	276,000	380,890
Official languages	10,000	11,136
Operations	60,800	204,239
	<u>\$ 385,300</u>	<u>\$ 650,498</u>